

Minutes of the meeting of the Board of Directors of the Cook County Health and Hospitals System held Friday, December 16, 2011 at the hour of 7:30 A.M. at 1900 West Polk Street, in the Second Floor Conference Room, Chicago, Illinois.

I. Attendance/Call to Order

Chairman Batts called the meeting to order.

Present: Chairman Warren L. Batts and Directors David A. Ansell, MD, MPH; Hon. Jerry Butler; David Carvalho; Quin R. Golden; Sister Sheila Lyne, RSM; Luis Muñoz, MD, MPH; Heather E. O'Donnell, JD, LLM; and Ruth M. Rothstein (9)

Absent: Vice Chairman Jorge Ramirez and Director Benn Greenspan, PhD, MPH, FACHE (2)

Additional attendees and/or presenters were:

Patrick Blanchard – Cook County Independent
Inspector General
Cathy Bodnar – System Chief Compliance Officer
Karen Dimond – State's Attorney's Office
Patrick T. Driscoll, Jr. – State's Attorney's Office
Deborah Fortier – Office of the System General
Counsel
Aaron Hamb, MD – Provident Hospital of Cook
County
Helen Haynes – Office of the System General Counsel
Charlene Luchsinger – System Credentials Verification
Officer

Randall Mark – System Director of Intergovernmental
Affairs and Policy
Terry Mason, MD – System Chief Medical Officer
Ram Raju, MD, MBA, FACS, FACHE – Chief
Executive Officer
Elizabeth Reidy – System General Counsel
Mary Robinson - Cook County Shakman Compliance
Administrator
Tanda Russell – System Interim Chief Nursing Officer
and Director of Peri-Operative Services
Deborah Santana – Secretary to the Board
Sherrie Travis – Office of the Cook County Shakman
Compliance Administrator

II. Public Speakers

Chairman Batts asked the Secretary to call upon the registered speakers.

The Secretary called upon the following registered speaker:

1. George Blakemore Concerned Citizen

III. Board and Committee Reports

A. Minutes of the Board of Directors Meeting, November 18, 2011

Director Carvalho, seconded by Director O'Donnell, moved the approval of the minutes of the Board of Directors Meeting of November 18, 2011. THE MOTION CARRIED UNANIMOUSLY.

III. Board and Committee Reports (continued)

B. **Minutes of the Audit and Compliance Committee Meeting, November 29, 2011

Note: this item was considered following the adjournment of closed session.

Director Muñoz, seconded by Director Butler, moved the approval of the minutes of the Audit and Compliance Committee Meeting of November 29, 2011. THE MOTION CARRIED UNANIMOUSLY.

C. **Minutes of the Human Resources Committee Meeting, December 9, 2011

Note: this item was considered following the adjournment of closed session.

Director Lyne, seconded by Director Rothstein, moved the approval of the minutes of the Human Resources Committee Meeting of December 9, 2011. THE MOTION CARRIED UNANIMOUSLY.

D. Minutes of the Finance Committee Meeting, December 9, 2011

Director Carvalho, seconded by Director Lyne, moved the approval of the minutes of the Finance Committee Meeting of December 9, 2011. THE MOTION CARRIED UNANIMOUSLY.

IV. Action Items

A. Contract and Procurement Item (Attachment #1)

Randall Mark, System Director of Intergovernmental Affairs and Policy, presented the request for the Board's consideration.

Director O'Donnell, seconded by Director Muñoz, moved the approval of request number 1 under the Contract and Procurement Item. THE MOTION CARRIED.

Director Carvalho voted PRESENT.

B. Any items listed under Sections III, IV and VII

V. Report from Chairman of the Board

Chairman Batts presented a report on the following subjects.

V. Report from Chairman of the Board (continued)*Honoring Jerry Butler for his twenty-five years of public service as a Cook County Commissioner*

Chairman Batts stated that Director Butler recently celebrated his 25th anniversary as a County Commissioner; he read the following into the record to memorialize the event.

Commissioner Butler was first elected to the County Board in 1985; on December 1, 2011, Jerry Butler celebrated his 25th anniversary as the Commissioner representing the 3rd District of Cook County.

Commissioner Butler was instrumental in the establishment of single member districts, replacing the at-large elections for County Commissioners.

Commissioner Butler's true passion has always been health care for all. He was at the forefront in building the John H. Stroger, Jr. Hospital in 2002.

As Chairman of the Cook County Board's Health and Hospitals Committee, he also serves on the Cook County Health and Hospitals System Board of Directors, for which we are so grateful for his guidance and counsel.

On the County Board, we have no stronger advocate or ally than Commissioner Jerry Butler. Please join me in congratulating our fellow Director and our friend.

Update on recruiting Cook County Health Foundation Board Members

Chairman Batts stated that Lester Crown and Dr. Quentin Young have been previously selected and have agreed to serve on the Board of the Cook County Health Foundation. Efforts are underway to identify other potential candidates for the Foundation Board; seven members are needed in total, but at least four are needed initially for a quorum. Chairman Batts indicated the importance of moving forward on this matter, as there is a potential benefactor who is interested in donating a large sum of money for the clinics.

A. Board Education – Peri-Operative Work Plan (Attachment #2)

(deferred on November 18, 2011)

Tanda Russell, System Interim Chief Nursing Officer and Director of Peri-Operative Services, provided a presentation on the Peri-Operative Work Plan. The Board reviewed and discussed the information.

Director Ansell requested that the following information be provided at a future meeting: the percentage of utilization of the operating rooms, and metrics on the time from the decision to do surgery to the time surgical services are received.

With regard to Director Ansell's request for information on the percentage of the utilization of the operating rooms, Ms. Russell responded that utilization is monitored daily; although it varies, and is sometimes tied to length of the cases, the rate of utilization is approximately sixty to sixty-five percent. Director Ansell noted that it should be at a rate of eighty to eighty-five percent.

V. Report from Chairman of the Board**A. Board Education – Peri-Operative Work Plan (continued)**

Director Carvalho stated that the metrics should include information relating to communications with the patient; he noted that at a recent County Board budget meeting, a Commissioner presented an example of a patient who had contacted the Commissioner when their surgery was canceled, because the patient was unsure as to what would happen next. Ms. Russell indicated that surgery cancellation information is also monitored; she stated that there are initiatives underway relating to the customer service components. Dr. Ram Raju, Chief Executive Officer, stated that he reviews information on patient cancellations on a monthly basis; all of the canceled cases and reasons for cancellation are presented to him and reviewed with staff. Director O'Donnell stated that examples of patient cancellations and how they impact patient care should be presented.

VI. Report from Chief Executive Officer (Attachment #3)

Dr. Raju provided an update on the following subjects: FY2012 Budget; Board of Directors Vacancy; Perinatal Network Designation; and Leadership Changes. The Board reviewed and discussed the information.

Additionally, Dr. Raju noted that management and representatives from PricewaterhouseCoopers (PwC) are currently reviewing a proposed amendment to the PwC contract. In keeping with Dr. Raju's intention to formalize the plan to transition away from PwC, and continue to build on the improvements that have been initiated, he is working with the management team to present a plan to the Board in January regarding the proposed amendment.

In this regard, Dr. Raju and the management team are reviewing the initiatives that have been undertaken to date, and reviewing the invoices for out-of-scope charges. During the next week, Dr. Raju stated that intends to discuss with the representatives of PwC how best to wind-down the scope and the cost of the contract. In the meantime, he informed the Board that the System continues to incur certain costs for out-of-scope interim resources in the way of staff augmentation provided by PwC. The out-of-scope charges for prior months were previously presented to the Board by the former Chief Financial Officer, Michael Ayres, in the form of a request for approval of payment only. Rather than present a request for payment only today, it was Dr. Raju's intention to reach an agreement on the amount of the current charges for this out-of-scope work, and to seek approval for payment only from the Board in January. This will be in conjunction with what will be presented with regard to the proposed amendment, as earlier referenced. Dr. Raju added that he has made it clear that there is a reporting structure under which contracted vendors report to the respective members of System leadership; this allows for clear accountability at the System management level.

A. Review of Cook County STAR (Set Targets Achieve Results) Report, 3rd Quarter – June 1 through August 31, 2011 (copy available upon request)

Dr. Raju presented the 3rd Quarter Cook County STAR Report. He noted that, overall, the quality data is good; some issues remain, including those relating to patient perception of care and wait times.

VII. Closed Session Items

- A. Medical Staff Appointments/Re-appointments/Changes (Attachment #4)**
- B. **Minutes of the Audit and Compliance Committee Meeting, November 29, 2011**
- C. **Minutes of the Human Resources Committee, December 9, 2011**
- D. Discussion of Personnel Matter**

Director Lyne, seconded by Director Butler, moved to recess the regular session and convene into closed session, pursuant to the following exceptions to the Illinois Open Meetings Act: 5 ILCS 120/2(c)(1), regarding “the appointment, employment, compensation, discipline, performance, or dismissal of specific employees of the public body or legal counsel for the public body, including hearing testimony on a complaint lodged against an employee of the public body or against legal counsel for the public body to determine its validity,” 5 ILCS 120/2(c)(2), regarding “collective negotiating matters between the public body and its employees or their representatives, or deliberations concerning salary schedules for one or more classes of employees,” 5 ILCS 120/2(c)(11), regarding “litigation, when an action against, affecting or on behalf of the particular body has been filed and is pending before a court or administrative tribunal, or when the public body finds that an action is probable or imminent, in which case the basis for the finding shall be recorded and entered into the minutes of the closed meeting,” and 5 ILCS 120/2(c)(17), regarding “the recruitment, credentialing, discipline or formal peer review of physicians or other health care professionals for a hospital, or other institution providing medical care, that is operated by the public body.”

On the motion to recess the regular session and convene into closed session, a roll call was taken, the votes of yeas and nays being as follows:

Yeas: Chairman Batts and Directors Ansell, Butler, Carvalho, Golden, Lyne, Muñoz, O'Donnell and Rothstein (9)

Nays: None (0)

Absent: Vice Chairman Ramirez and Director Greenspan (2)

THE MOTION CARRIED UNANIMOUSLY and the Board convened into closed session.

Chairman Batts declared that the closed session was adjourned. The Board reconvened into regular session.

Director Lyne, seconded by Director Butler, moved to approve the Medical Staff Appointments/Re-appointments/Changes, with the exception of one physician which will be deferred, as discussed in closed session. THE MOTION CARRIED UNANIMOUSLY.

VIII. Adjourn

As the agenda was exhausted, Chairman Batts declared the MEETING ADJOURNED.

Respectfully submitted,
Board of Directors of the
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXXXXXXXXXX
Warren L. Batts, Chairman

Attest:

XXXXXXXXXXXXXXXXXXXXXXXXXXXX
Deborah Santana, Secretary

Cook County Health and Hospitals System
Minutes of the Board of Directors Meeting
December 16, 2011


ATTACHMENT #1

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
ITEM IV(A)
DECEMBER 16, 2011 FINANCE COMMITTEE MEETING
CONTRACT AND PROCUREMENT ITEM

Request #	Vendor	Service or Product	Fiscal Impact	Affiliate / System	Begins on Page #
Renew Contract					
1	Health Management Associates (HMA)	Service - professional services	\$350,000.00	System	2

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Randall Mark,  Director of Intergovernmental Affairs and Policy		
DATE: November 15, 2011	PRODUCT / SERVICE: Service – Professional Services	
TYPE OF REQUEST: Renew Contract	VENDOR / SUPPLIER: Health Management Associates (HMA), Chicago, Illinois	
FISCAL IMPACT: 890-260 Account	\$350,000	GRANT FUNDED AMOUNT: NA
CONTRACT PERIOD: December 1, 2011 through November 30, 2012		CONTRACT #: NA
COMPETITIVE SELECTION METHODOLOGY: [BID / RFP / GPO / OMP]		
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: [SOLE SOURCE]		

PRIOR CONTRACT HISTORY:

Health Management Associates has provided CCHHS with specialized technical assistance related to Medicaid reimbursement for the past several years. The current contract expires 11/30/2011.

NEW PROPOSAL JUSTIFICATION:

This is a request to renew the agreement with Health Management Associates to continue to provide consulting services focusing on Medicaid cost reporting, reimbursement, policy issues and future planning regarding the Affordable Care Act. HMA has unique qualifications and knowledge to provide these services demonstrated through previous work.

FINANCIAL BENEFIT: [Prior Cost versus New Cost] or [Discount Pricing]

Savings calculation: NA

Percent: NA

TERMS OF REQUEST:

This is a request to renew contract 07-45-307 for a period of 12 months from 12/1/2011 through 11/30/2012.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Pending

APPROVED

DEC 16 2011

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

ATTACHMENTS

BID TABULATIONS:

CONTRACT COMPLIANCE MEMO:

CCHHS COO: 
Carol Schneider, Interim Chief Operating Officer

CCHHS CFO: 
John Cookinham, Interim Chief Financial Officer

CCHHS CEO: 
Ram Raju, Chief Executive Officer

Request #
1

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein
CORE Center •

We Bring Health CARE to Your Community

Revised 03/01/2011

Cook County Health and Hospitals System
Minutes of the Board of Directors Meeting
December 16, 2011

ATTACHMENT #2



Strategic Implementation Plan

Perioperative Services

Friday, December 16, 2011

Contents

- Overview of Perioperative Initiatives
 - Scheduling
 - Ambulatory Case Volume Review
 - Throughput Initiatives
 - First Case Start Times
- Surgical Volumes
- Implant Charge Capture
- Future Initiatives

Scheduling and Ambulatory Surgery

- Reviewed, Revised Scheduling criteria
- Block Schedule review process developed and Implemented
- Physician view only capability to review surgical schedule prior to Day of Surgery
- Revised electronic documentation criteria to identify ASA scores
- Develop scheduling office to accommodate proactive review of schedules

Maximize Capacity, Productivity and Throughput

- Realignment of OR shifts at Stroger Hospital to improve access to schedule, Increased capacity 15% and increased volume for FY2011 by 6.5%
- Custom Pack Review , Revision and Build for Operating Room, Cardiac Catheterization Lab and Endoscopy. Implemented December 12, 2011. This will help decrease the turnover time between cases.
- Implemented process improvements in Pre-Admission testing clinic to reduce errors with documentation and chart availability

Surgical Volume FY 2011

			Stroger				Provident		
		target	actual	difference		target	actual	difference	
Month	Business days								
Dec	21	1029	931	-98		176	152	-24	
Jan	20	980	972	-8		168	147	-21	
Feb*	18	882	807	-75		152	128	-24	
Mar	23	1127	1088	-39		192	190	-2	
Apr!	21	1029	983	-46		176	171	-5	
May!	21	1029	1034	5		76	160	-16	
June	22	1078	1096	18		184	200	16	
July!	20	980	957	-23		168	143	-25	
Aug	23	1127	1142	15		192	181	-11	
Sept!	21	1029	982	-47		176	185	9	
Oct	20	980	1019	39		168	141	-27	
Nov!	20	980	916	-64		168	166	-2	
		12250	11927	-323		2096	1964	-132	
				* two snow days- all elective cases cancelled					
				!Shutdown days					

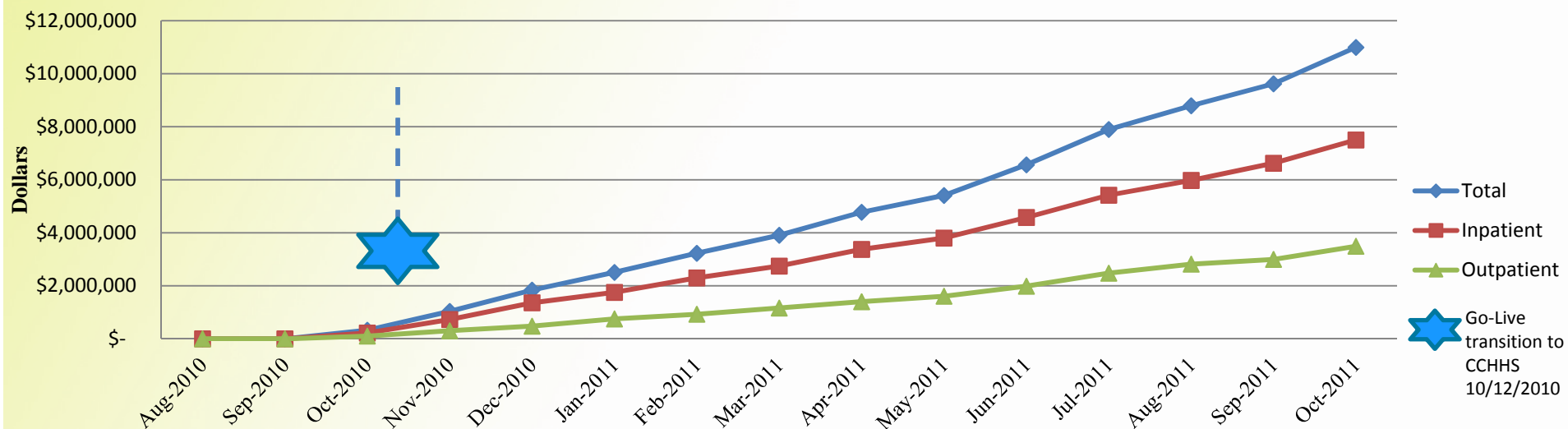
Charge Capture

- Surgical Implant build completed and implemented October 12, 2010
- Complete Itemmaster review
- Supply Chain Initiatives
- Green Initiatives

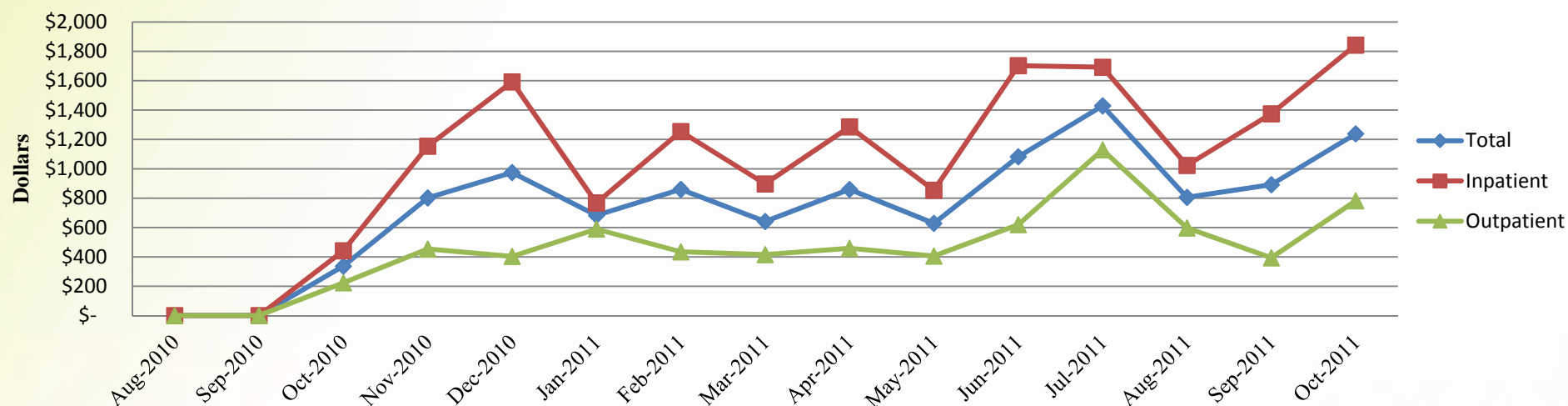
October 28, 2010

Implant Charge Capture Performance (Aug 2010-Oct 2011)

Stroger Cumulative Gross Revenue for OR Implants



Stroger Monthly Average Implant Charge Per OR Case



Future Initiatives

- Day of Surgery Cancellation Review and Process Improvement
- Implement Day of Surgery Add-On room
- Workflow redesign in Endoscopy
- Charge Capture Project in Cath Lab and Endoscopy
- Clinical Electronic Documentation for Endoscopy and Cardiac Catheterization Lab
- Completion of Preference card build in electronic record

Cook County Health and Hospitals System
Minutes of the Board of Directors Meeting
December 16, 2011

ATTACHMENT #3



RAM RAJU, MD, MBA, FACHE, FACS
CHIEF EXECUTIVE OFFICER
COOK COUNTY HEALTH AND HOSPITALS SYSTEM
REPORT TO THE BOARD OF DIRECTORS
December 16, 2011

FY2012 BUDGET

On November 18, 2011 the Cook County Board of Commissioners approved and adopted the FY2012 Budget with sixteen votes. Included in the CCHHS Finance Committee Minutes of December 9th is a chart of approved budget amendments regarding the Health System. I am grateful to President Preckwinkle for keeping to her commitment to approving the FY2012 budget prior to the beginning of the new fiscal year. This was truly a collaborative effort, working together in the end produced a budget for the Health System that, given the financial shortfall facing the County, is realistic and supports the long-term financial health of the County, while still allowing us to continue to implement our Strategic Plan: Vision 2015.

BOARD OF DIRECTORS VACANCY

On December 1, 2011 the County Legislation and Intergovernmental Relations Committee considered the appointment of Ruth Rothstein to fill the vacancy of Andrea Zopp. The appointment was unanimously approved by the committee and the County Board on December 1st. I welcome Director Rothstein back to the Health System and to the CCHHS Board of Directors. I look forward to working with Ruth and to the insight she will bring to the Human Resources Committee and to the Board.

PERINATAL NETWORK DESIGNATION

I am very pleased to report that Illinois Department of Public Health has re-designated Stroger Hospital as a Level III NICU and as one of ten Perinatal Centers in the state. IDPH defines Perinatal Center as a

referral facility designated under the Regionalized Perinatal Health Care Code (77 Ill. Adm. Code 640), intended to care for the high risk patient before, during, or after labor and delivery and characterized by sophistication and availability of personnel, equipment, laboratory, transportation techniques, consultation and other support services.

The Health System will receive the official letter in the next few weeks. The IDPH team was very complimentary and noted our many strengths and vast improvement since their last visit in 2008. This was obviously a group effort but much of the credit for how well we did goes to a core group of people:

David Soglin, M.D. – Stroger Hospital Interim CMO/Chair of Pediatrics

Lenny Gibeault – Perinatal Network Administrator

John Gianopolis, M.D. – Co-Director of the Perinatal Center - MFM

Suma Pyati, M.D. - Co-Director of the Perinatal Center – Neonatology

Omar LaBlanc – Stroger Hospital Administration

LEADERSHIP CHANGES

System Chief Nursing Officer

Roz Lennon served the Cook County Health & Hospitals System (CCHHS) as Chief Clinical Officer over the past two and a half years leading the efforts of laboratory consolidation and pharmacy growth and development. Her accomplishments also include establishing a forum for nursing leadership to work together across the affiliates which has resulted in consistency and standardization of policies and procedures, practice standards and protocols, job descriptions, competency measures, educational goals and programs, leadership development and development of nursing quality metrics. Roz has been a pleasure to work with and has helped us improve our care within the Health System. We thank Roz for her leadership and wish her well in her new position.

Tanda Russell assumed the role as Interim Chief Nursing Officer effective December 5, 2011. Tanda most recently served the Health System as System Director of Perioperative Services. We welcome Tanda to her new role. Also effective December 5, 2011 Carol Schneider, Interim Chief Operating Officer assumed oversight of Lab and Pharmacy. Thank you to Carol for the agreeing to these additional responsibilities.

Provident Hospital Chief Operating Officer

Robert Hamilton has served the Cook County Health & Hospitals System since July 2010 and his contract concludes at the end of December. Robert has been instrumental in leading the organization through many significant challenges and most recently successfully led The Joint Commission survey process with the strong contributions of his Provident team. We are grateful for Robert's many contributions and wish him the best in his future endeavors.

Tom Dohm assumed the role as Interim Chief Operating Officer at Provident Hospital effective December 1, 2011. Tom is a well respected member of the Oak Forest Health Center leadership team and has served County Government since 1979. Tom brings many years of leadership experience in both inpatient and outpatient services and will bring this wealth of knowledge to Provident Hospital. We welcome Tom in his new role.

Robert and Tom will be working closely together during the month of December to ensure a smooth transition and the continuation of the many important initiatives underway at Provident Hospital.

Cook County Health and Hospitals System
Minutes of the Board of Directors Meeting
December 16, 2011

ATTACHMENT #4

John H. Stroger, Jr. Hospital of Cook County



Medical Staff Appointments/Reappointments and Non-Medical Staff Action Items Subject to Approval by the Cook County Health and Hospitals System Board of Directors

INITIAL APPOINTMENT APPLICATIONS

Chin, Sophia, MD Appointment Effective:	Family Medicine December 16, 2011 thru December 15, 2013	Active Physician
Nash, Katherine Delaney, MD Appointment Effective:	Obstetrics/Gynecology December 16, 2011 thru December 15, 2013	Active Physician
Nduka, Ngozi, A., MD Appointment Effective:	Pediatrics/Neonatology December 16, 2011 thru December 15, 2013	Voluntary Physician
Paschos, Steve, MD Appointment Effective:	Psychiatry/Adult Psychiatry December 16, 2011 thru December 15, 2013	Voluntary Physician
Shi, Feinan, MD Appointment Effective:	Pathology December 16, 2011 thru December 15, 2013	Affiliate Physician
Wong, Philip, MD Appointment Effective:	Family Medicine December 16, 2011 thru December 15, 2013	Active Physician

Initial Privileges for Non-Medical Staff

Gilliland, Roy, PhD Appointment Effective:	Psychiatry/Psychology December 16, 2011 thru December 15, 2013	Clinical Psychologist
Sickel, Sarah L., CRNA Appointment Effective:	Anesthesiology December 16, 2011 thru December 15, 2013	Nurse Anesthetist

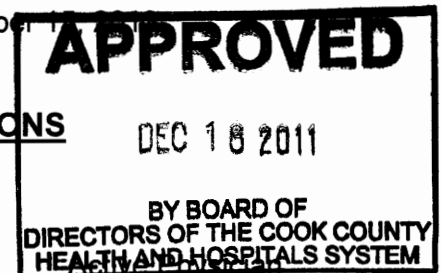
REAPPOINTMENT APPLICATIONS

Department of Anesthesiology

Diaz-Franco, Carlo, MD Reappointment Effective:	Critical Care Unit January 22, 2012 thru January 21, 2014
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Department of Correctional Health Services:

Ezike, Ngozi, MD Reappointment Effective:	Medicine/Pediatrics December 21, 2011 thru December 20, 2013	Active Physician
Ting, Andrew, MD Reappointment Effective:	Medicine December 18, 2011 thru December 17, 2013	Active Physician
Watson-Montgomery, Melina, DDS Reappointment Effective:	Dentistry December 16, 2011 thru December 15, 2013	Active Dentist



John H. Stroger, Jr. Hospital of Cook County
Reappointment Applications (continued)

Department of Emergency Medicine

Chan, Jennifer, MD	Emergency Medicine	Active Physician
Reappointment Effective:	December 30, 2011 thru December 29, 2013	

Roberts, Rebecca, MD	Emergency Medicine	Active Physician
Reappointment Effective:	January 18, 2012 thru January 17, 2014	

Department of Medicine

Breadon, Jonith Y., MD	Dermatology	Consulting Physician
Reappointment Effective:	January 19, 2012 thru January 18, 2014	

Go, Benjamin T., MD	Gastroenterology	Active Physician
Reappointment Effective:	December 29, 2011 thru December 29, 2013	

Krishnan, Kousik, MD	Adult Cardiology	Voluntary
Reappointment Effective:	January 22, 2012 thru January 21, 2014	

Lad, Thomas E., MD	Hematology/Oncology	Active Physician
Reappointment Effective:	January 18, 2012 thru January 17, 2014	

Maggiolino, Giacomo, MD	Dermatology	Voluntary Physician
Reappointment Effective:	January 19, 2012 thru January 18, 2014	

Mullane, Michael R., MD	Hematology/Oncology	Active Physician
Reappointment Effective:	December 30, 2011 thru December 29, 2013	

Pandey, Tanu S., MD	General Medicine	Active Physician
Reappointment Effective:	December 16, 2011 thru December 15, 2013	

Perrin, M. Jane, MD	General Medicine	Voluntary Physician
Reappointment Effective:	January 19, 2012 thru January 18, 2014	

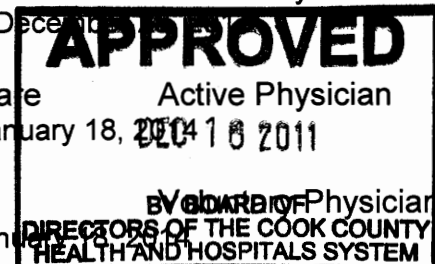
Rosen, Fred R., MD	Hematology/Oncology	Active Physician
Reappointment Effective:	December 30, 2011 thru December 29, 2013	

Shafiei, Shams, MD	Pulmonary & Critical Care	Active Physician
Reappointment Effective:	January 19, 2012 thru January 18, 2014	

Sreih, Antoine G., MD	Rheumatology	Voluntary Physician
Reappointment Effective:	January 19, 2012 thru January 18, 2014	

Tamae Kakazu, Maximiliano, MD	Medicine/ACHN	Voluntary Physician
Reappointment Effective:	December 30, 2011 thru December 29, 2013	

Verma, Anupam, MD	Critical Care	Affiliate Physician
Reappointment Effective:	December 16, 2011 thru December 15, 2013	



John H. Stroger, Jr. Hospital of Cook County
Reappointment Applications (continued)

Department of Obstetrics and Gynecology

Trinkus, Victor., MD	Obstetrics/Gynecology	Voluntary Physician
Reappointment Effective:	January 19, 2012 thru January 18, 2014	

Department of Pathology

Papari, Mona, MD	Blood Bank	Active Physician
Reappointment Effective:	January 19, 2012 thru January 18, 2014	

Department of Pediatrics

Martinez, Jaime, MD	Adolescent Medicine	Active Physician
Reappointment Effective:	December 16, 2011 thru December 15, 2013	

Department of Psychiatry

Tylkin, Elen, MD	Adult Psychiatry	Active Physician
Reappointment Effective:	January 22, 2012 thru January 21, 2014	

Department of Radiology

Dave' Nivedita, MD	General Radiology	Affiliate Physician
Reappointment Effective:	January 23, 2012 thru January 22, 2014	

Non-Medical Staff Renewal of Privileges

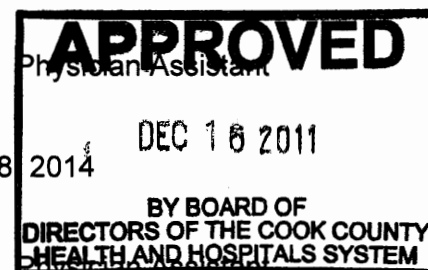
Clingerman, Stephen, PhD	Psychiatry/Adult Psychologist	Clinical Psychologist
Reappointment Effective:	December 16, 2011 thru December 15, 2013	

Hosek, Sybil, PhD	Psychiatry/Psychology	Clinical Psychologist
Reappointment Effective:	January 22, 2012 thru January 21, 2014	

Schoen, Alison M, PA-C With De Funiak, Andrew Q., MD Alternate Ting, Andrew, MD	Correctional Health Services	Physician Assistant
Reappointment Effective:	December 16, 2011 thru December 15, 2013	

Smith, Megan K., PA-C With Ali, Nagib M., MD Alternate Khan, Marghoob A. MD	Correctional Health Services	Physician Assistant
Reappointment Effective:	February 19, 2012 thru February 18, 2014	

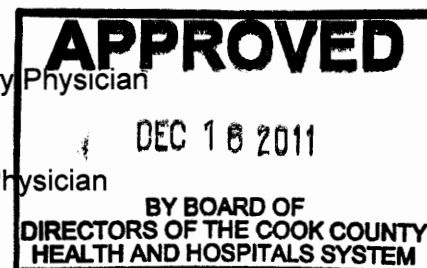
Trammell, Glen D., PA-C With Khan, Marghoob Ahmad, MD Alternate Levora, Ronald, MD	Correctional Health Service	Physician Assistant
Reappointment Effective:	December 16, 2011 thru December 15, 2013	



John H. Stroger, Jr. Hospital of Cook County (continued)

MEDICAL STAFF CHANGES WITH NO CHANGE IN CLINICAL PRIVILEGES

Barberousse, Lionel, MD Family Medicine	From: Affiliate Physician To: Active Physician
Billingslea, Camille, MD Family Medicine	From: Affiliate Physician To: Active Physician
Ciftci, Ferah D., MD Medicine/Hospital Medicine	From Voluntary Physician to Active Physician
Donelson, Debbie, MD Family Medicine	From: Affiliate Physician To: Active Physician
Durrani, Zia, MD Anesthesiology/Pain Management	From: Affiliate Physician To: Voluntary Physician
Gibson, Sandy, MD Family Medicine	From: Affiliate Physician To: Active Physician
Goncalves, Abina, MD Family Medicine	From: Affiliate Physician To: Active Physician
Ikedionwu, Chukwueoloka, MD Family Medicine	From: Affiliate Physician To: Active Physician
Kowalski, John, MD Family Medicine	From: Affiliate Physician To: Active Physician
Larsen, Camilla, MD Family Medicine	From: Affiliate Physician To: Active Physician
Lipkin, Julie, MD Family Medicine	From: Affiliate Physician To: Active Physician
Love, Abigail, MD Family Medicine	From: Affiliate Physician To: Active Physician
Mahisekar, Usha, MD Anesthesiology/Pain Management	From: Affiliate Physician To: Voluntary Physician
Martin, Alfred, MD Family Medicine	From: Affiliate Physician To: Active Physician
McIntyre, Jessica, MD Family Medicine	From: Affiliate Physician To: Active Physician
McPherson-Campbell, Julita, MD Family Medicine	From: Affiliate Physician To: Active Physician



John H. Stroger, Jr. Hospital of Cook County

Medical Staff Changes with No Change in Clinical Privileges (continued)

Paul, Reena, MD
Family Medicine

From: Affiliate Physician To: Active Physician

Rodriguez, Vimarie, MD
Family Medicine

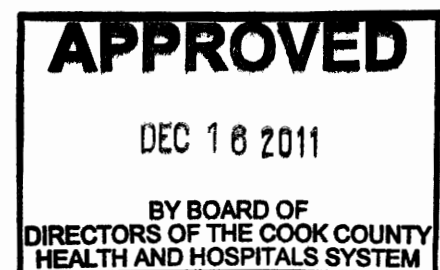
From: Affiliate Physician To: Active Physician

Smith, Stephanie, MD
Family Medicine

From: Affiliate Physician To: Active Physician

Vazques, Alicia, MD
Family Medicine

From: Affiliate Physician To: Active Physician



Provident Hospital of Cook County



Medical Staff Appointment, Reappointments and Non-Medical Staff Action Items Subject to Approval by the Cook County Health and Hospitals System Board of Directors

INITIAL APPOINTMENT APPLICATIONS

Non-Medical Staff Initial Privileges:

Modi, Miteshkumar N., PA-C With Plamoottil, Issac G., DO Alternate Nadeem, Ahmed, DO Appointment Effective:	Emergency Medicine/Urgent Care Physician Assistant December 16, 2011 thru December 15, 2013
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REAPPOINTMENT APPLICATIONS

Internal Medicine

Moswin, Arthur H., MD Reappointment Effective:	Infectious Disease Active Physician January 23, 2012 thru January 22, 2014
Pitts Jr., Thomas L., MD Reappointment Effective:	Endocrinology Consulting Physician January 17, 2012 thru January 16, 2014

Collaborative Agreement with Prescriptive Authority

Shah, Chandrika H., PA-C With Failma, Rogello G., MD Alternate Canning, John R., MD Reappointment Effective:	Surgery/Urology Physician Assistant December 16, 2011 thru October 16, 2012
Tong, Cindy K., PA0-C With Failma, Rogelio G., MD Alternate Canning, John R., MD Reappointment Effective:	Surgery/Urology Physician Assistant December 16, 2011 thru March 14, 2013

